

2017 ANNUAL CONFERENCE SCOTTSDALE

HOT TOPICS MUNI MARKET

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Speakers
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TOPICS

- Tax Reform and Infrastructure
 - Muni Exemption
 - S/L Government Concerns with Overall Tax Reform
 - Infrastructure Initiatives
- New Issue Price Regulations and Market Practices
 - Documentation Standards
 - UW Bidding Processes
 - Issuer Approach and Concerns
- Post MCDC
 - Changing UW Practices
 - Changing Issuer Practices
 - Changing Market Practices
- What's on the Horizon?



TAX REFORM

- Muni Exemption
 - Significant Attention, Requires Constant Education
 - Our Guard Remains at Attention
 - Other Legislative Initiatives Have Highlighted the Muni and Infrastructure
- S/L Government Concerns with Overall Tax Reform
 - Let's Talk About SALT!
 - House W&M "Plan" After Budget "Lands"
 - Caucus Concerns and the Laffer Curve
 - Timeline? What's Your Over/Under?
- Infrastructure Discussions Ever-Present





FOCUS ON INFRASTRUCTURE

- Goal: Create \$1 trillion of infrastructure investment in the next 10 years
 - Starting Point: Ross/Navarro Paper: "Trump vs. Clinton on Infrastructure"
 - \$167 billion of Federal incentives will leverage \$1 trillion of infrastructure spending from the private sector. Additional taxes will cover 100% of the cost
 - Administration Thinking (through Summer)
 - Use Federal spending of \$200 billion to leverage \$1 trillion in spending
 - "Budget Scoring" will come later
 - Additional spending will come from the private AND public sector
 - Administration Thinking (on Sept. 26th)
 - Special advisor to the president DJ Gribbin:

"It would be really helpful for this community to get out there and educate about the reality of P3s."

• The President: "P3s don't work"



FOCUS ON INFRASTRUCTURE

- What they are getting right
 - Funding, not financing, is the principal obstacle to increased infrastructure investment
 - Existing tools (tax-exempt bonds, TIFIA, WIFIA, TIGER) should be retained and expanded
 - Federal bureaucracy slows projects and makes them more expensive
 - Certain infrastructure (particularly in rural areas) will never be "self-supporting" and needs special attention
- Where the jury is still out
 - How will they find room in the budget to finance these initiatives?
 - Tax reform framework has not directly addressed infrastructure
 - Will tax-law changes undermine the gains?
 - How will cities, states and other local governments respond to relatively low-cost Federal incentives?
 - How much savings can you really generate from streamlining Federal permitting?



IRS Issue Price Regulations

- Changes to UW Bidding Process
- Changes to Model Documents
- Extra Hurdle for Competitive Sales
 - Three Bids Needed or an Exception Must Be Met
 - Exception: 10% Actual Sales
 - Exception: Hold the Price for 5 Days
 - Issuer Withdraws Bid
- How This is Working in Practice and Concerns for Future
- How Does the Team Work Together?
 - Issuer MA Underwriter Bond Counsel



IRS Issue Price Regulations

- Unanswered Questions
 - Purchase of entire maturities by affiliated banks
 - Sealed bids
 - No 10% sold at same price



Post MCDC World

- Changing Underwriter Practices
 - Increased Due Diligence
 - Walking Away From Deals
 - Interacting More With MA, Issuer, Dissemination Agent, Counsel
- Changing MA Practices
 - Serving as MA
 - Serving as Dissemination Agent
- What Hasn't Changed (but maybe should!)
 - More attention to past disclosure deficiencies
 - Disclosure dumping



Post MCDC World and Other Enforcement Actions

- Changing Issuer Practices
 - New Best Practice, approved by Board September 2017
 - Primary Market Disclosure
 - Post-Issuance Compliance
 - Other Best Practices and Issuer Resources
- Municipal Financial Services Case
 - MA hired to prepare OS, review legal documents, and assist with continuing disclosure
 - City amended prior CDAs to change filing deadline from 180 days to 360 days
 - MA did not advise city that MA had concerns that amendments were not legally effective
 - MA failed to advise city to do EMMA posting about amendments until 3 years later
 - MA found to have breached its fiduciary duty to city



What's on the Horizon?!

- Green Bonds
- "Resilience" Investments
- Transformative Technologies in the Market
- Transformative Technologies in the Economy



GFOA Best Practices & Resources

- Best Practice: Understanding Your Continuing Disclosure Responsibilities
- Best Practice: Using Technology for Disclosure
- Best Practice: Maintaining an Investor Relations Program
- Best Practice: Understanding Bank Loans
- Best Practice: Debt Management Policy
- Checklist: Small Government/New Issuer-Debt Issuance Checklist: Considerations When Issuing Bonds
- Best Practice: Disclosures of Pension Funding Obligations in Official Statements
- Alert: Bank Loan Disclosure
- Best Practice: Understanding Bank Loans



GFOA Best Practices & Resources

- Best Practice: Using the Comprehensive Annual Financial Report to Meet SEC Requirements for Periodic Disclosure
- Best Practice: Monitoring and Disclosure of Fees for Defined Contribution Plans
- Best Practice: Issuer's Role in Selection of Underwriter's Counsel
- Best Practice: Debt Issuance Transaction Costs
- Best Practice: Investment of Bond Proceeds
- Advisory: Use of Debt-Related Derivatives Products
- Advisory: Use of Derivatives and Structured Investments by State and Local Governments for Non-Pension Fund Investment Portfolios
- Debt 101 (Volume 1) Issuing a Bond
- Debt 101 (Volume 2) Responsibilities After Bond Issuance
- GFOA Primer: Municipal Advisor Rulemaking and Issuers
- Flyer: 10 Things You Should Know About Public Pension Disclosure Changes
- MCDC Resource Center: What is MCDC?
- GFOA Alert Continuing Disclosure Alert Recent SEC Enforcement Actions
- GFOA Alert: The SEC MCDC Initiative and Issuers
- GFOA Alert: The SEC MCDC Initiative and Issuer Settlements
- GFOA Alert: MCDC Initiative Settlement Terms for Issuers
- GFOA Training: Primary Disclosure

